



1 April 2015

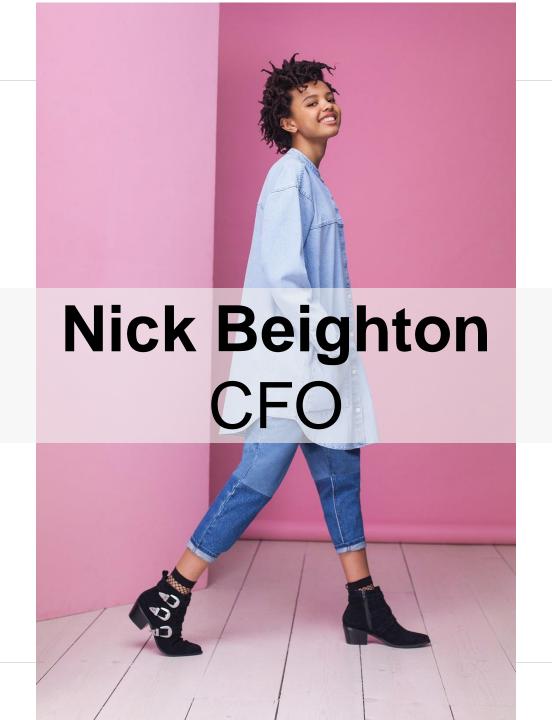


Six Month Highlights

- Retail sales +14%; Q2 acceleration
- Zonal price functionality launched & international price investment underway
- Strong traffic, average order frequency & average basket size
- 9.3 million active customers (28 February 2014: 8.2 million)
- Barnsley complete, EuroHub and IT investments continue
- Management team strengthened









Financial highlights

£′000	Six months to 28 February 2015	Six months to 28 February 2014	Change
Group revenues ¹	550,474	481,726	14%
Retail sales	536,429	472,319	14%
UK retail sales	231,370	182,040	27%
International retail sales	305,059	290,279	5%
Gross profit	265,199	243,087	9%
Retail gross margin	46.8%	49.5%	(270bps)
Gross margin	48.2%	50.5%	(230bps)
Profit before tax ²	18,044	20,097	(10%)
Diluted earnings per share	17.6p	18.5p	(5%)
Cash and cash equivalents	64,891	36,914	76%

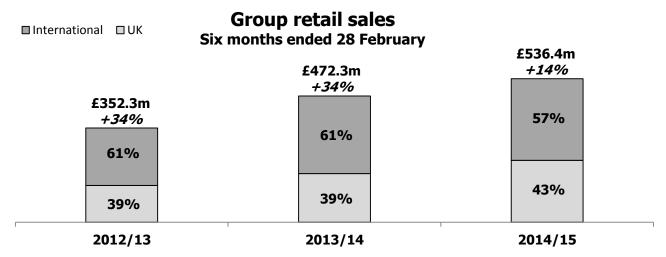
² For the six months to 28 February 2015, profit before tax includes business interruption reimbursements of £6.3m in respect of a warehouse fire in the prior financial year



¹ Includes retail sales, delivery receipts and third party revenues

Sales growth by segment

Six months to 28	Group					International
February 2015 (£'000)	total	UK	US	EU	RoW	total
Retail sales	536,429	231,370	54,528	136,228	114,303	305,059
Growth	14%	27%	17%	7%	(1%)	5%
Growth at constant exchange rate	17%	27%	14%	14%	5%	10%
Delivery receipts	11,768	5,440	1,554	2,214	2,560	6,328
Growth	<i>56%</i>	<i>60%</i>	<i>86%</i>	40%	49%	<i>53%</i>
Third party revenues	2,277	2,277	-	-	-	-
Growth	22%	22%	_	_	-	
Total revenues	550,474	239,087	56,082	138,442	116,863	311,387
Growth	14%	<i>28%</i>	<i>18%</i>	<i>7%</i>	(1%)	6%

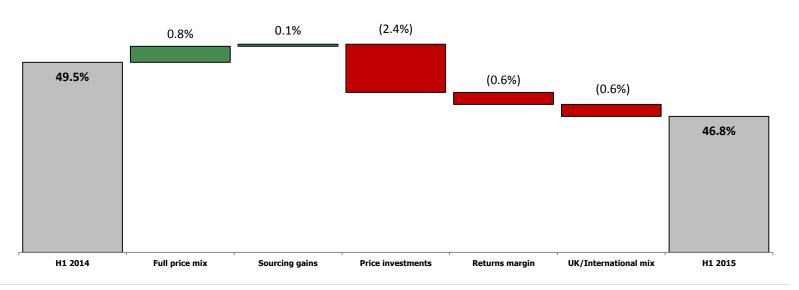




Gross profit performance

Six months to 28	Group					International
February 2015	total	UK	US	EU	RoW	total
Gross profit (£'000) Growth	265,199	107,042	32,738	67,272	58,147	158,157
	<i>9%</i>	<i>23%</i>	<i>19%</i>	<i>2%</i>	<i>(7%)</i>	<i>1%</i>
Retail gross margin	46.8%	42.9%	57.2%	47.8%	48.6%	49.8%
Growth	<i>(270bps)</i>	<i>(210bps)</i>	<i>30bps</i>	<i>(260bps)</i>	<i>(390bps)</i>	<i>(250bps)</i>
Gross margin	48.2%	44.8%	58.4%	48.6%	49.8%	50.8%
Growth	<i>(230bps)</i>	<i>(170bps)</i>	<i>70bps</i>	<i>(240bps)</i>	<i>(340bps)</i>	<i>(220bps)</i>

Retail gross margin movement

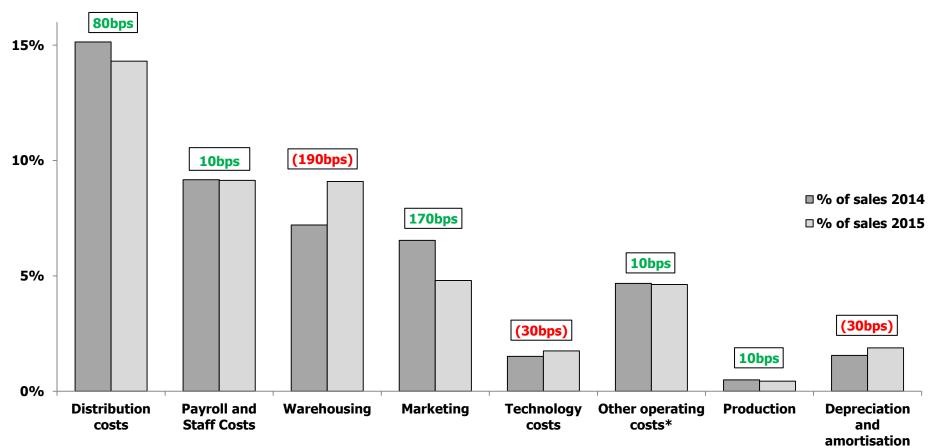




Group operating expense

30bps improvement in operating costs to sales ratio following investments in our warehousing and IT infrastructure offset by reduction in distribution and marketing costs

% of sales



^{*} Includes office running costs, transaction costs and legal and professional fees



Insurance Reimbursements

 H1 2015 business interruption reimbursement £6.3m

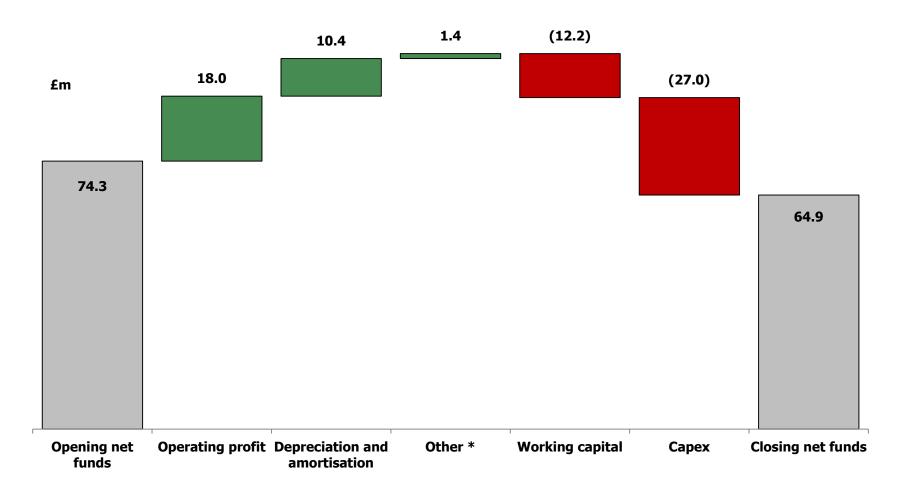
Total net income£9.3m







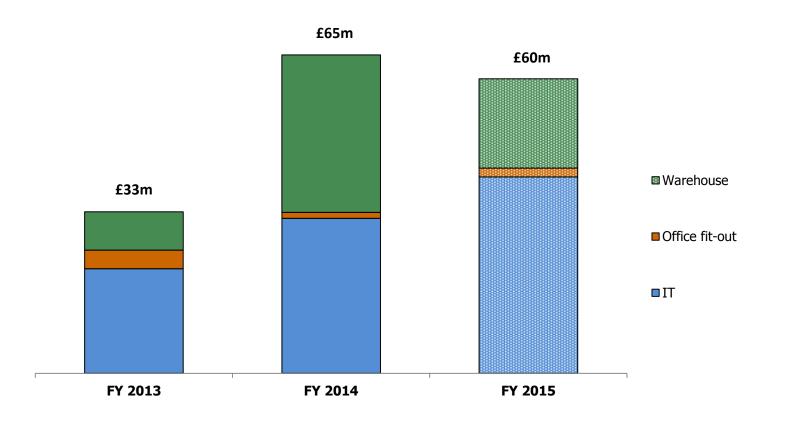
Cash flow



^{*} Includes share-based payments, purchase of shares by Employee Benefit Trust, issue of share capital, net interest received, acquisition of subsidiary and other non-cash items.



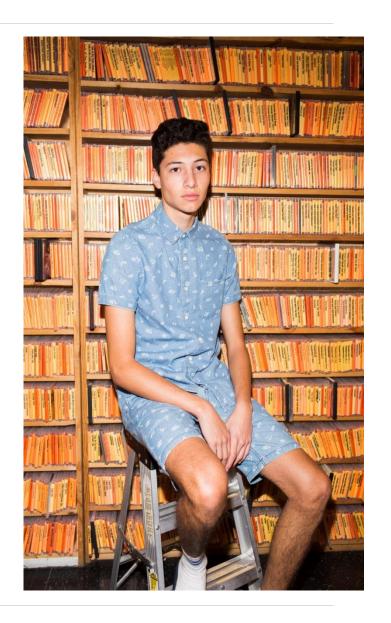
Capital Expenditure



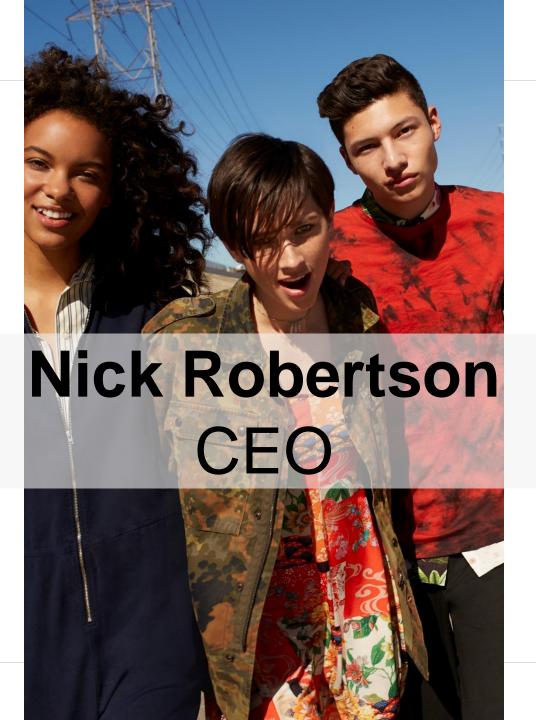


Guidance

- No change to guidance
 - Sales growth of 15%-20% for FY 2015
 - GM investment of c.100bps
 - EBIT margin: c.4% in FY 2015 and FY 2016
 - China: c.£6-7m operating investment in FY 2015
 - Tax rate c.100bps above prevailing statutory rate
- Capital expenditure: c.£60m in FY 2015
- Future reporting timetable
- Next staging post £2.5bn









Last 6 month video





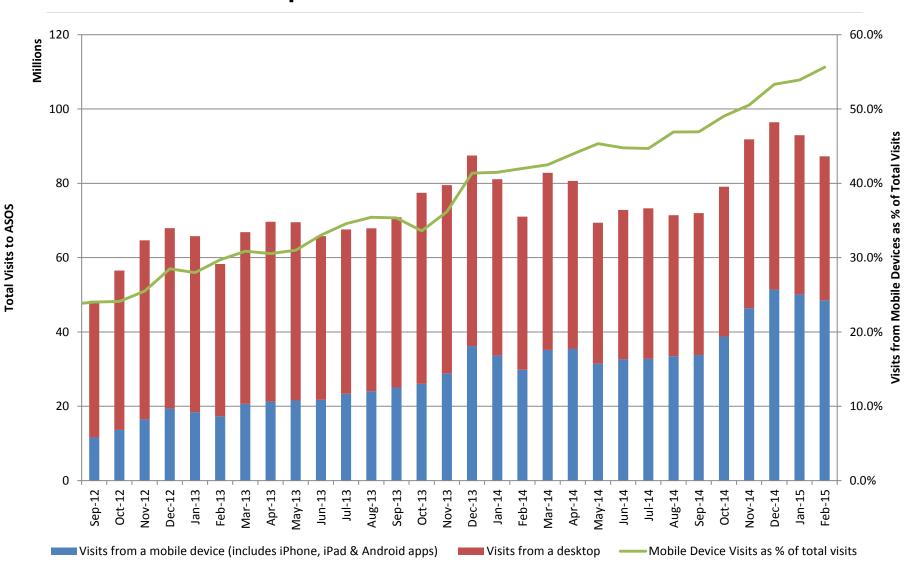
ASOS Strategy



- Mobilisation
- Personalisation
- Globalisation

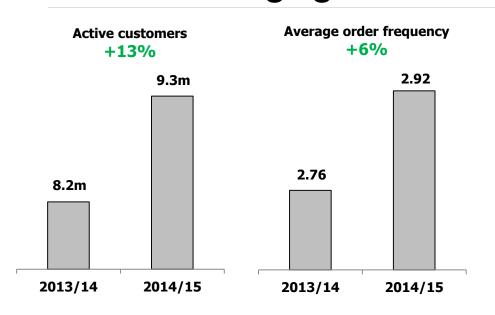


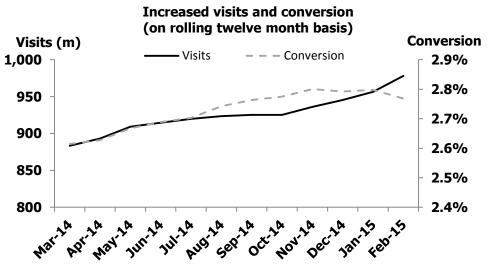
Customer Experience: Traffic

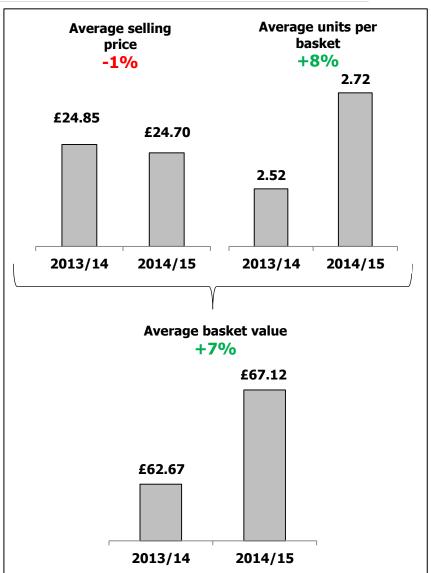




Customer engagement









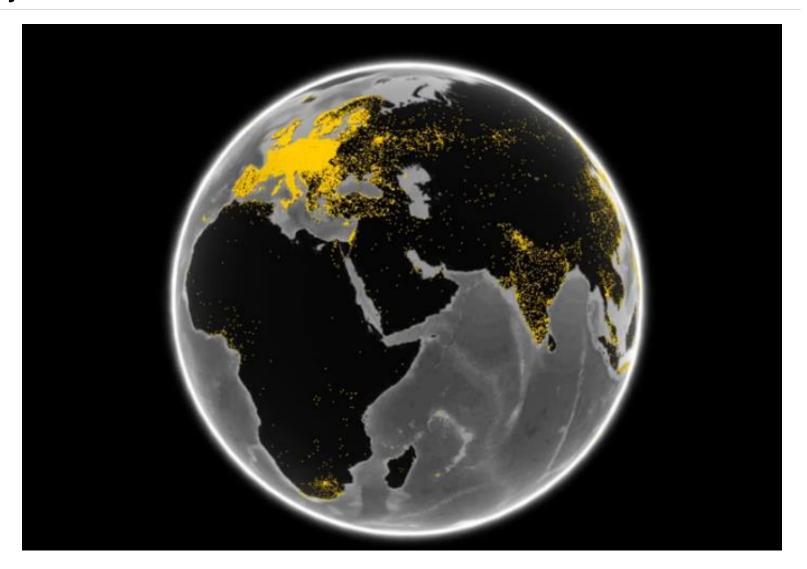
Building Customer Loyalty



- Content
- Recommendations
- Rewards
- Personal Stylists
- ASOS Premier



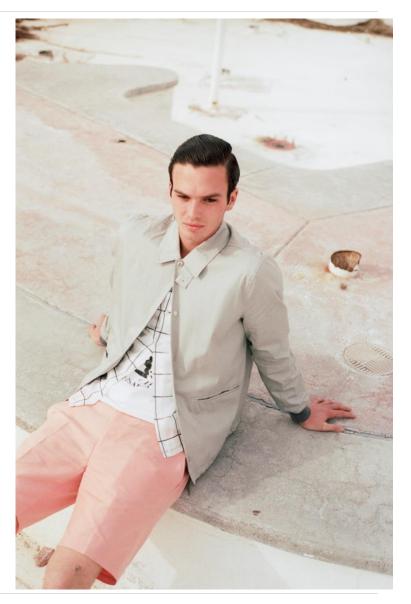
Truly Global: Sources Of Global Traffic – Last Six months





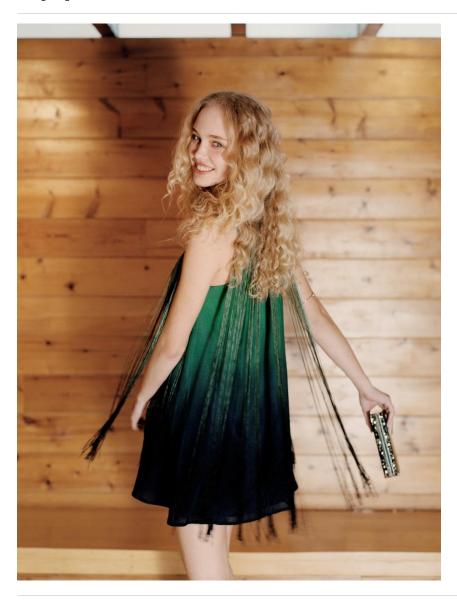
Customer experience - Our fashion...

- New brands
- 75,000 lines
- Differential pricing by market live
- Own brand nearly 50%





Appointments



New CFO

New CIO

New People Director

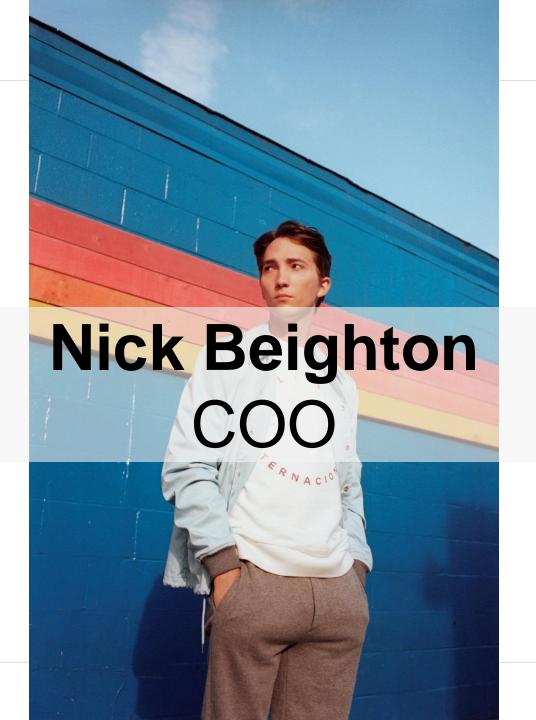


Clear business strategy

- Most engaging fashion product and content
- Highly personalised, increasingly mobile experience
- Constantly evolving supply chain and logistics, improving the customer proposition
- International roll out to truly global presence









Technology

- Zonal pricing
- Barnsley
- Eurohub
- Mobile
- Order processing







Supply Chain and Logistics

- Exited Lister Hills
- Barnsley automation
- Eurohub
- Target LCPU of 50p within 12 months







Retail & Sourcing

- € and \$ hedging in place
- € direct sourcing up +1.4%
- \$ direct sourcing up +2.2%

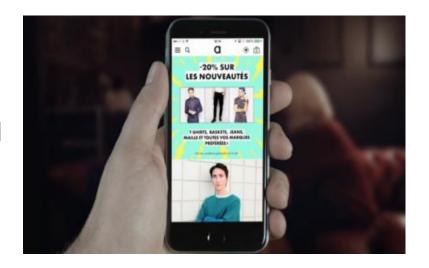


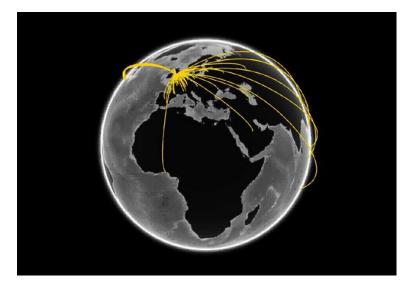




International

- Reduced prices in:
 - Australia & New Zealand
 - Eurozone
 - Norway
 - Switzerland
 - Singapore, Taiwan, Hong Kong
- Local language apps in France, Germany, Italy, Spain & Russia
- Substantial delivery solution enhancements







COO Summary



- Drive technology agenda
- Drive logistics investment
- Retail systems
- International pricing and proposition





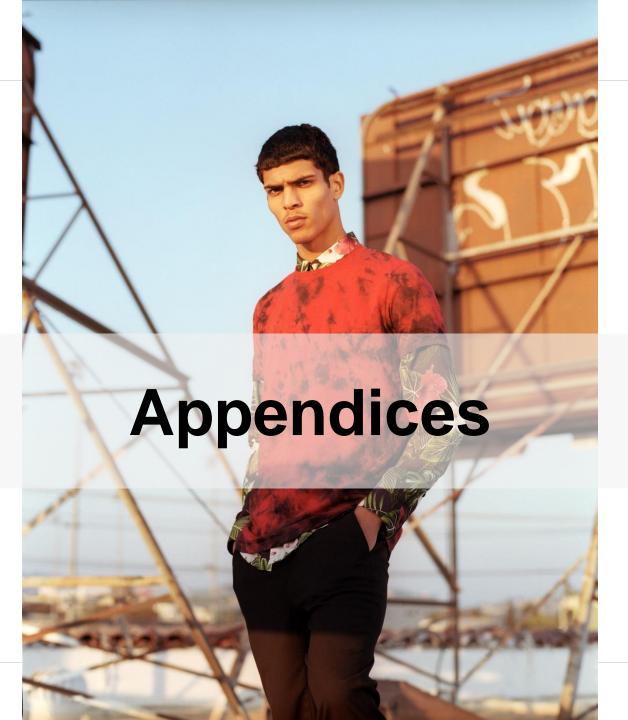


Summary



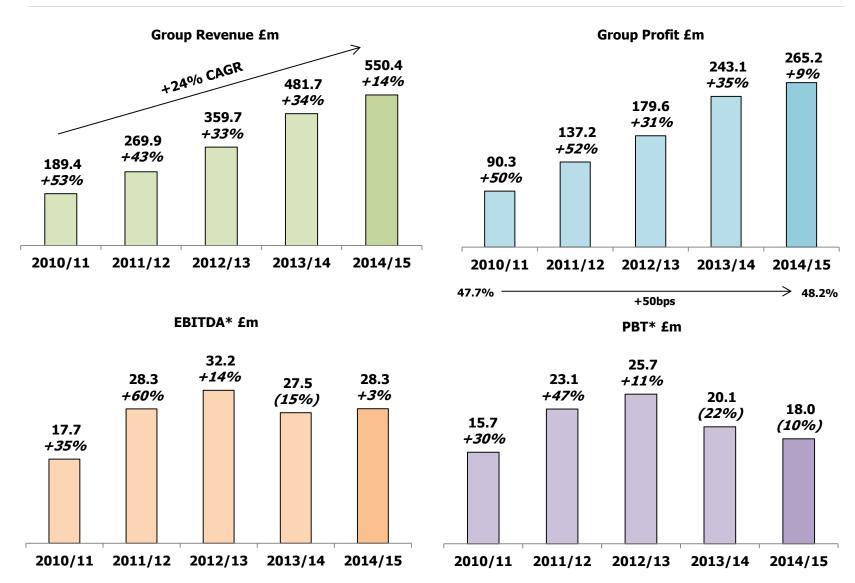
- The right strategy
- Significant investment continues
- A lot to do but tangible progress being made
- Significant opportunity ahead







Five year summary; six months to 28 February



^{*} Underlying, excluding exceptional items



Global order contribution analysis

Six months to 28 February 2015	Group total	UK	US	EU	RoW	International Total
Gross profit excluding third party revenues (£'000)	262,922	104,765	32,738	67,272	58,147	158,157
Distribution costs (£'000)	(78,771)	(25,050)	(17,239)	(18,092)	(18,390)	(53,721)
Total contribution (£'000)	184,151	79,715	15,499	49,180	39,757	104,436
Number of orders ('000)	14,087	7,070	1,265	3,654	2,098	7,017
Contribution per order (£)	13.07	11.28	12.25	13.46	18.95	14.88
Period to 28 February 2014						
contribution per order (£)	13.66	12.05	10.71	14.64	17.65	14.99
Variance	(4%)	(6%)	14%	(8%)	7%	(1%)



Operating costs

£m	H1 2014/15	% of sales	H1 2013/14	% of sales	Change %	Change in % of sales*
Distribution costs	78.8	14.3%	72.9	15.1%	(8%)	80bps
Payroll and staff costs	50.3	9.1%	44.2	9.2%	(14%)	10bps
Warehousing	50.1	9.1%	34.7	7.2%	(44%)	(190bps)
Marketing	26.4	4.8%	31.5	6.5%	16%	170bps
Production	2.4	0.4%	2.4	0.5%	(2%)	10bps
Technology	9.6	1.8%	7.3	1.5%	(32%)	(30bps)
Other operating costs	25.5	4.6%	22.6	4.7%	(13%)	10bps
Depreciation	10.4	1.9%	7.5	1.6%	(38%)	(30bps)
Operating costs	253.5	46.0%	223.1	46.3%	(14%)	30bps

^{* (}Increased investment)/delivering operating leverage



Statement of Financial Position

£′000	At 28 February 2015	At 31 August 2014
Goodwill and other intangible assets	70,449	63,901
Property, plant and equipment	61,167	55,400
Non-current assets	131,616	119,301
Stock	161,571	161,480
Net current payables	(149,231)	(165,154)
Cash and cash equivalents	64,891	74,340
Derivative financial assets	12,338	2,240
Current tax (liability)/asset	(1,397)	2,217
Deferred tax liability	(1,138)	(1,393)
Net assets	218,650	193,031



Future Reporting

	Period	Reporting date
H2 2015		
Third trading update	4 months to 30 June	Early July 2015
Final results announcement	Year to 31 August	October 2015
FY 2016		
First trading update	4 months to 31 December	Early January 2016
Interim results announcement	6 months to 28 February	April 2016
Second trading update	4 months to 30 June	Early July 2016
Final results announcement	Year to 31 August	October 2016



Key terms and definitions

Retail sales	Sales of goods through our internet sites, net of returns
Group revenues	Retail sales, delivery receipts and third party revenues
Net funds	Cash and cash equivalents less bank borrowings
Average basket value	Total order value including VAT and excluding returns, divided by total orders
Average units per basket	Total orders divided by total units sold, excluding returns
Average selling price per unit	Total order value including VAT and excluding returns, divided by total units sold
Active customers	Customers who have shopped with ASOS during the last twelve months, as at 28 February 2015
Labour cost per unit (LCPU)	Barnsley warehouse labour costs divided by units processed; excludes non-labour warehouse costs



Disclaimer

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